

**WORKFORCE ANALYSIS**  
**AVERAGE NUMBER OF EMPLOYEES**

(These employees are not full-time equivalents. They are the  
number of people on the payroll, including job shares, part-time, and temporary employees)

<b>DEPARTMENT</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Administration, Department of	105	98	94
Assessor's Office	61	55	55
Board of Zoning Appeals	11	11	11
City Attorney	59	58	58
City Development	234	208	196
City Treasurer	34	33	34
Common Council-City Clerk	105	96	93
Comptroller	60	62	60
Deferred Compensation	2	2	2
Election Commission	9*	9*	9*
Employee Relations, Department of (Includes Fire & Police Comm.)	81	76	74
Employees' Retirement System	38	40	41
Health Department	294	297	286
Library	389	386	391
Mayor	15	14	13
Municipal Court	41	41	40
Neighborhood Services	181	184	190
Policemen's Annuity & Benefit Fund	1	1	1
Port of Milwaukee	16	15	15
DPW-Administrative Services	182	181	175
DPW-Infrastructure	626	649	654
DPW-Operations (formerly Bldgs. & Fleet, Forestry & Sanitation.)	990	960	931
DPW-Water Works	345	341	327
<b>Subtotals (General City)</b>	<b>3,879</b>	<b>3,817</b>	<b>3,750</b>
Fire Department	1090	1,078	1,074
Police Department	2574	2,566	2,592
<b>GRAND TOTALS</b>	<b>7543</b>	<b>7,461</b>	<b>7,416</b>

\*Figure for Election Commission reflects full-time positions because of fluctuations in number of temporary employees during election years.